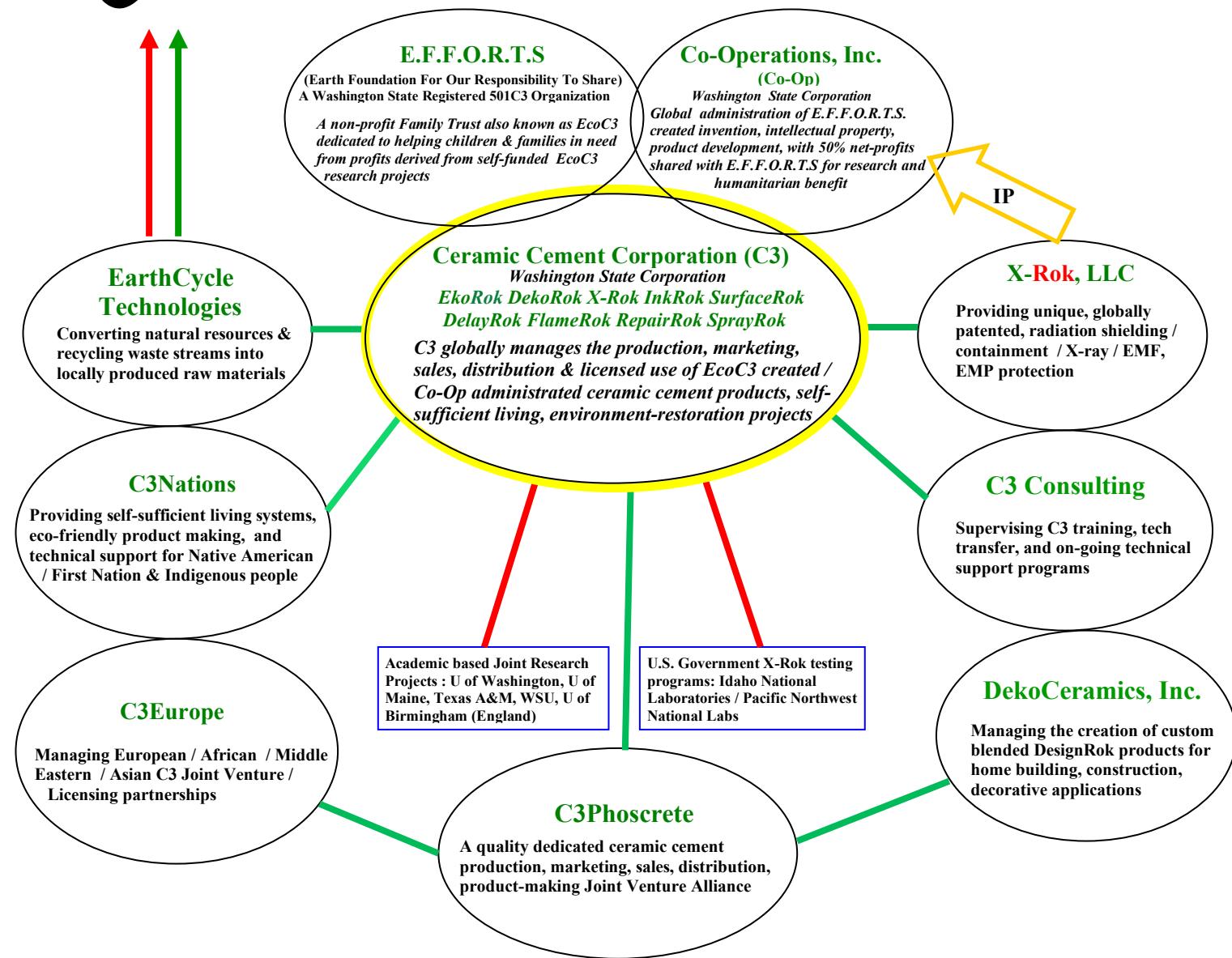


The E.F.F.O.R.T.S / Co-Op / C3 = EcoC3 Profit-Funded Humanitarian Business Model



NOTE: All Co-Op subsidiaries are formed as independently managed corporations and profit centers

Line Legend

— Co-Op / C3 Joint Venture Alliances

— Academic / Government Research Alliances